

ANURAG VERMA

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Summary

Technology program leader with end-to-end experience owning strategy, planning, and execution of large-scale cloud and infrastructure programs across global enterprises. Managed multi-year, multi-geography engagements, migrating thousands of servers, hundreds of repositories, and dozens of enterprise applications, while designing the governance, intake, and operating frameworks that make those programs repeatable and scalable. Skilled at cross-functional stakeholder alignment, wave-based sequencing, and translating complex technical constraints into clear priorities for executive audiences. Brings both the strategic perspective to shape a program and the operational discipline to ship it.

Skills

Program Management, Cloud Infrastructure & Migration, Technical Program Execution, Agile/Scrum, Cross-Functional Team Leadership, Stakeholder Management, Risk & Dependency Management, Governance Framework Design, Digital Transformation, Executive Reporting & Communications

Experience (~14 years)

Manager (AI & Engineering) | Deloitte

2018 — Present

Transformation Program / Product Leadership

- Spearheaded migration of enterprise DevOps and source control infrastructure (Azure DevOps + GitHub) for a global manufacturer, managing a 15-person team across 3 continents. Defined migration sequencing and scheduling logic based on team velocity, system constraints, and development calendars; drove cross-functional coordination with project owners in 5+ countries; onboarded 600+ users to new platforms. Delivered on time with zero disruptions and full knowledge transfer to client teams.
- Program-managed the end-to-end cloud migration of 386 servers, 73 applications, and 604TB of enterprise data for a multinational insurance firm under a hard TSA deadline. Coordinated 30+ stakeholders across product, operations, and risk; led wave planning across 9 environments; and drove cross-functional alignment across 6 teams spanning 3 continents, delivering full infrastructure separation on schedule with zero contractual penalties.
- Program-managed datacenter exit and cloud migration for a multinational media corporation — migrating 49 applications across ~10 cohorts and 4–6 environments each, decommissioning 5,000+ servers, and transitioning IT operations to Amazon Managed Services. Drove end-to-end execution across globally distributed engineering teams in the US, India, and 4 continents; established governance and automation frameworks that enabled frictionless delivery on a 24-month hard deadline.

Strategy Design

- Led Cloud Governance program for a high-growth aerospace startup — defining the frameworks, operating model, and organizational structures that govern how the company builds and runs on AWS. Designed 30+ interconnected workstreams spanning Cloud Governance (RACI, KPIs, escalation tiers), Cloud Strategy (CCoE charter, service catalog, intake process, minimum architecture bar, phased adoption roadmap), and FinOps (tagging strategy, AWS Budgets, forecasting, showback design). Coordinated across engineering, cybersecurity, managed services, and executive stakeholders to deliver a governance system that enables a fast-moving startup to scale cloud adoption without regulatory or cost risk.
- Led operating model design for cloud modernization program for one of the world's largest pharmaceutical companies, defining the governance, intake, and value realization frameworks that would underpin enterprise-wide cloud adoption. Designed end-to-end processes for how cloud migration requests are submitted, reviewed, prioritized, and fulfilled, including scoring frameworks, business case templates, and architecture review workflows, bridging CIO, finance, security, and business stakeholder needs into a unified, scalable operating structure.
- Developed Cloud Strategy for a multinational insurer operating across Europe and globally — covering market trend analysis, competitive benchmarking, and strategic recommendations across cloud architecture, operating model, and workforce capability. Defined KPI frameworks to measure innovation velocity, cloud adoption progress, and datacenter decommission targets. Translated complex technology and regulatory landscape (including EU reversibility/data residency requirements) into clear strategic priorities and executive-facing recommendations adopted by Group Operations leadership.

Business Growth

- Supported business development and internal initiatives by developing cloud suitability assessments, TCO models, and workload modernization frameworks — including a \$40M program business case, bridging technical complexity and executive decision-making across multiple industries.

Member of Technical Staff | VMware

2013 — 2017

- Led cross-functional delivery of the AirWatch Protection Agent for Windows — an enterprise device compliance platform — managing a 4-member engineering team and collaborating across QA, product, and UX. Drove end-to-end feature delivery from design to release, building scalable .NET solutions adopted across enterprise mobility deployments.

Software Engineer | Meridium (GE Digital)

2011 — 2013

- Delivered client-specific customizations for Meridium Asset Performance Management software, developing .NET solutions that translated complex industrial operations requirements into reliable, production-grade product features.

Education

Indian School of Business | MBA

2017 — 2018

IIT Guwahati | B.Tech, Computer Science & Engineering

2006 — 2010

Certifications

- Google Generative AI Leader (2025)
- Google Cloud Digital Leader (2024)
- Professional Scrum Master - 1 (2023)
- Google Project Management Professional (2022)
- Google Professional Cloud Architect (2021)