

# ANURAG VERMA

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## Summary

Enterprise technology strategist with deep experience translating emerging digital trends into boardroom-ready roadmaps and organizational transformation programs. Advised and led engagements for global clients in insurance, pharma, financial services, media, and manufacturing — designing cloud adoption strategies, governance operating models, and portfolio modernization frameworks that drive long-term cost optimization, resilience, and competitive differentiation. Proven ability to align diverse stakeholders across business, technology, finance, and risk functions, and to lead execution teams across Europe, North America, and Asia to deliver complex programs on time and at scale.

## Skills

Technology Strategy & Innovation, Digital Transformation, Cloud Adoption Strategy, Operating Model Design, Competitive & Market Analysis, Business Case Development, Portfolio Rationalization, Stakeholder & Executive Engagement, Cross-Functional Leadership, M&A / Divestiture Advisory, Agile/Scrum

## Experience (~14 years)

### Manager | Deloitte (AI & Engineering)

2018 — Present

#### Transformation Program / Product Leadership

- Directed end-to-end migration of an enterprise development platform for a leading global manufacturer undergoing a major corporate separation. Owned strategy, planning, and stakeholder alignment across 5+ geographies; architected a phased migration approach that balanced team dependencies, seasonal business constraints, and 600+ end users. Delivered zero-downtime outcomes while transferring full operational ownership to the client's internal team.
- Directed large-scale digital infrastructure transition for a global insurance firm navigating a high-stakes corporate divestiture, with severe financial penalties for delays. Mobilized a 100-person cross-functional team across 3 continents to migrate 73 applications and supporting infrastructure to a standalone cloud environment within a fixed 9-month window — coordinating 30+ enterprise stakeholders across product, operations, and risk to deliver on time with full business continuity.
- Led a large-scale enterprise IT footprint consolidation for a global media company navigating a business divestiture, enabling exit from 8 worldwide datacenters within a contractually fixed 24-month window. Drove portfolio simplification across 49 applications and 5,000+ servers, orchestrating cross-functional alignment across business, technology, and cloud operations teams — achieving on-time, on-budget delivery while positioning the client for long-term infrastructure cost optimization and operational resilience.

#### Strategy Design

- Designed the end-to-end cloud strategy and governance operating model for a high-growth aerospace startup scaling from 250 to 1,250 employees and preparing for a 2028 factory go-live. Defined the company's cloud vision and maturity roadmap across five domains — governance, security and compliance, FinOps, platform engineering, and cloud operations — and built the organizational structures (Cloud Center of Excellence, intake process, decision rights, escalation tiers) needed to operate cloud at scale without building bureaucracy. Embedded DoD regulatory constraints (ITAR, CMMC) into the architecture bar and exception framework, translating complex compliance requirements into practical operational guardrails.
- Designed and operationalized a cloud governance and portfolio management function for one of the world's largest pharmaceutical companies. Built the enterprise operating model — spanning demand intake, investment prioritization, value realization tracking, and governance — to enable scalable, repeatable cloud modernization across a complex global organization. Translated executive strategy into operational frameworks adopted across business units, IT, finance, security, and risk functions.
- Shaped cloud strategy for one of Europe's largest insurance groups, translating emerging technology trends — cloud-native applications, AI/ML-enabled underwriting and claims, InsurTech disruption — into a boardroom-ready strategic roadmap. Conducted competitive positioning analysis across 11 global insurance and banking peers, identified key capability gaps across operating model, security, DevSecOps, and FinOps, and co-developed a multi-year strategy to accelerate cloud adoption and drive measurable business outcomes including faster time-to-market and reduced technology debt.

#### Business Growth

- Contributed to firm strategy and business development by building financial models, cloud assessment frameworks, and executive decision tools — including a \$40M modernization business case and a TCO comparison model for cloud infrastructure — translating complex technology tradeoffs into clear, boardroom-ready recommendations.

## **Member of Technical Staff | VMware**

**2013 — 2017**

- Led cross-functional delivery of the AirWatch Protection Agent for Windows — an enterprise device compliance platform — managing a 4-member engineering team and collaborating across QA, product, and UX. Drove end-to-end feature delivery from design to release, building scalable .NET solutions adopted across enterprise mobility deployments.

## **Software Engineer | Meridium (GE Digital)**

**2011 — 2013**

- Delivered client-specific customizations for Meridium Asset Performance Management software, developing .NET solutions that translated complex industrial operations requirements into reliable, production-grade product features.

## **Education**

**Indian School of Business | MBA**

**2017 — 2018**

**IIT Guwahati | B.Tech, Computer Science & Engineering**

**2006 — 2010**

## **Certifications**

- Google Generative AI Leader (2025)
- Google Cloud Digital Leader (2024)
- Professional Scrum Master - 1 (2023)
- Google Project Management Professional (2022)
- Google Professional Cloud Architect (2021)